IdVectoR

Who can build the bridge to Europe's future? Only institutional investors



Disclaimer

Strictly confidential and non-contractual document for discussion purpose only

This Information Memorandum does not and is not intended to constitute investment advice or an offer of any security in any jurisdiction. The purpose of this Information Memorandum is to present an opinion on potentially useful asset allocation. This information memorandum has been prepared based on research conducted by IdVectoR and third parties. IdVectoR cannot be held liable for the information provided in this document as is.

It is therefore the responsibility of the reader, whatever action he decides to take based on information contained in this document, to take the necessary steps and to carry out, if appropriate, and at his expense, controls or audits of any kind in order to verify the accuracy of the information presented herein and to make his own assessment of the risks and issues related to it.

Logo & trademarks are the property of their respective owners and they imply no endorsement by any of them of IdVectoR's strategy.

The present document does not constitute a contractual document nor a commitment of any kind from the writer and his principals.

Contact:

IdVectoR Ltd 20-22 Bedford Row London WCIR 4JS United Kingdom

The largest economy in the world at a turning point

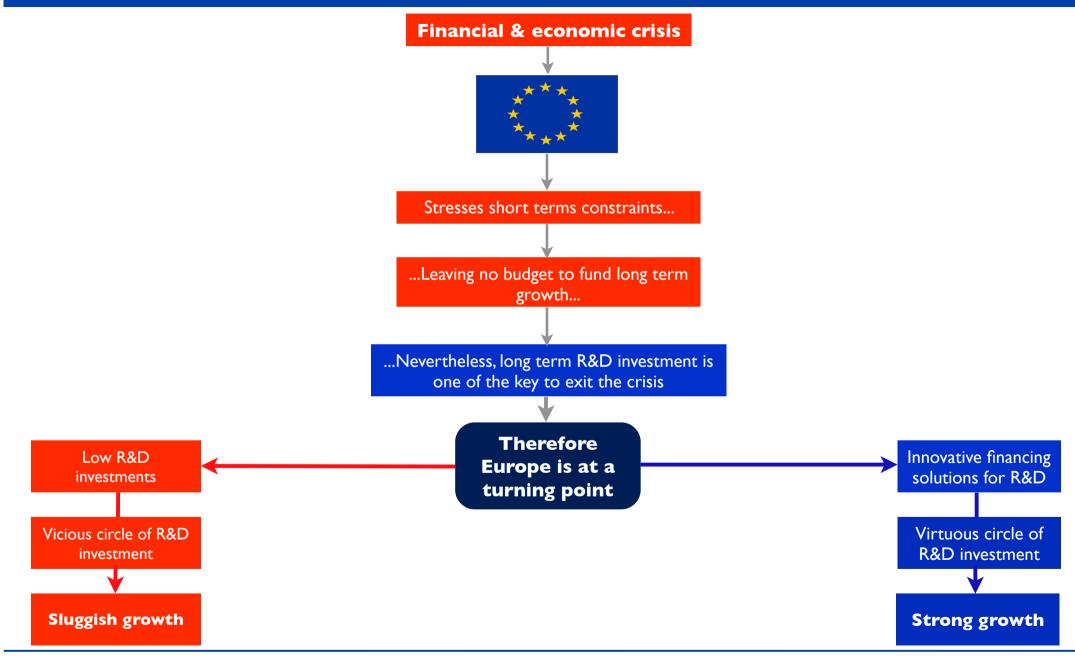
- Europe is the largest economy in the world representing a market of 500m citizens
- European countries had to take strong financial measures to protect their economies and their social cohesion during the 2008 banking crisis
- European countries associated with the IMF have now created a €750bn stabilisation facility to prevent any default in the Eurozone
- However to preserve their credibility in the long term, European countries have no option but to deliver on the EU 2020 objectives
- European economy must evolve to face the competitive pressures of emerging market companies. The only way to fuel long term growth is through Science and technology
- 2 futures are now foreseeable for Europe:
 - ▶ The vicious circle of low R&D investments
 - The virtuous circle of high R&D investments

The first economy in the world					
	Europe	USA	Japan	China (PRC)	
Population	501m	306m	127m	1,339 m	
GDP (in bn)	18.394 \$	14.441 \$	4.356 \$	4.327 \$	

Entering an era of belt tightening

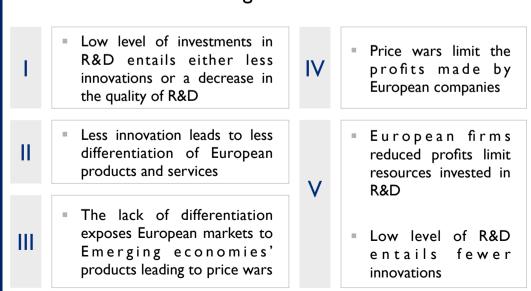
Countries	Budget deficits (of GDP)	Austerity measures(1)
	= 2009: 3.3% = 2010 ⁽¹⁾ : 5.0% = 2011 ⁽¹⁾ : 4.7%	State pensions frozenPension age will rise from 65 to 67
	= 2009: 12.2% = 2010 ⁽¹⁾ : 11.2% = 2011 ⁽¹⁾ : 6.0%	Ministerial salaries cut by 5%Public service employment freeze
ė šš is	= 2009: 11.2% = 2010 ⁽¹⁾ : 9.3% = 2011 ⁽¹⁾ : 6.0%	 Public sector pay cut by an average of 5% from june Salaries frozen in 2011 Baby cheque to be abolished
	= 2009: 9.4% = 2010 ⁽¹⁾ : 7.3% = 2011 ⁽¹⁾ : 5.1%	Public sector wages frozen for four years (2010-2013)
(1) As of May 24,	= 2009: 7.5% = 2010 ⁽¹⁾ : 8.0% = 2011 ⁽¹⁾ : 6.0%	 State spendings will be frozen at inflation from 2011-2013 Deceleration of tsocil spendings from 3% to 2.8% by 2012
WAS OF Fray 24,	, 2010	

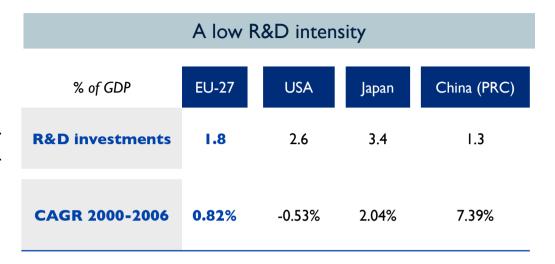
Europe is at a turning point



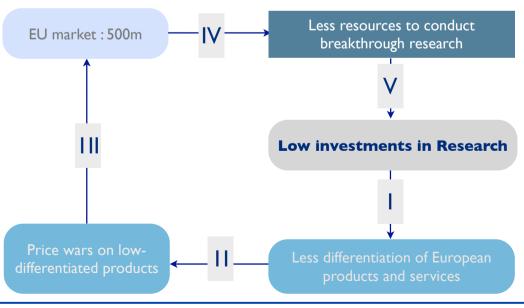
The danger of R&D under-investment for Europe

- Europe's R&D intensity, the proportion of its GDP invested in R&D, is lower than that of its peers
- The EU 2020 R&D intensity target set in 2010 to create "the most competitive and dynamic knowledge-based economy in the world, capable of sustainable economic growth" was fixed at 3% of Europe's GDP. That represents a €135bn gap with current investments
- Financial constraints have prevented European countries from reaching this goal thus posing a serious threat to the European economies, triggering a vicious circle of low growth





The vicious circle of R&D underinvestment



The potential virtuous circle of high R&D investment

- Compared to the rest of the world, Europe is a market of mostly affluent and educated people with the second GDP per capita
- Based on European academic excellence, differentiated technologies produced by sophisticated workers would better answer the needs of more than 500m of demanding consumers, triggering a virtuous circle

V

I	 High investments in the European basic and applied research yield many more innovations, increased R&D quality and higher education
	quality

- Increased R&D quality leads to many more technology transfers to both start-ups and large companies fostering product differentiation
- Differentiated products meet the demand of a mass affluent market

The strong differentiation allows firms to market higher margin products

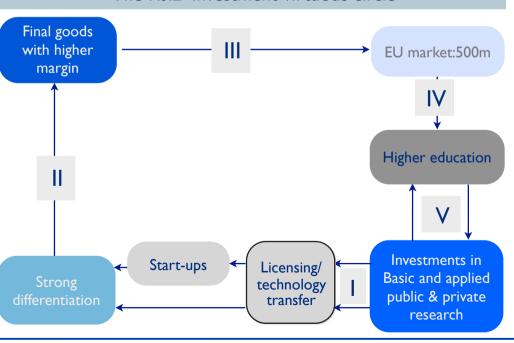
 European firms' higher profits allow a larger financial allocation for R&D investments

 The demand for technology thus benefits both the job market and the level of education

800 years of excellence in scientific education and discovery

	Name	Date of creation
	University of Bologna	1158
	Cambridge University	1209
	University of Salamanca	1218
	Oxford University	1231
Université paris 1	La Sorbonne	1257

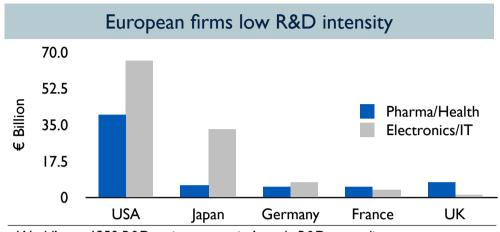
The R&D investment virtuous circle



Ш

Who is going to finance long term growth?

- To reach the EU 2020 objective of 3% of GDP invested in R&D, €135bn per year must be found
- European states are too financially constrained by short-term needs to fund the gap
- Europe is at a turning point and needs to find a solution to finance its long term growth
- Entrepreneurship is growing in Europe but is not yet a vector to foster R&D investments on the scale of €135bn per year
- All large firms require earnings predictability. This limits the growth of R&D investments with their large upfront expenses, uncertain revenues and timing risks. Moreover in Europe, only a small number of large firms operates in sectors of high R&D intensity
- So an alternative source of financing must be found



World's top 1250 R&D-active companies' yearly R&D expenditures Source: UK DTI 2006 R&D Scoreboard

No exit opportunity for private funds in Europe



Source: Market cap of technological firms in the Nasdaq, LSE and Euronext Paris, Capital IQ/FT

Science & Technology cash flows: An appropriate asset class

- This source comes from institutional investors
- To invest the money they have been entrusted with, institutional investors are required today to find alternatives to the equity market
 - To comply with Solvency II and Liability-Driven Investments
 - To reduce their volatility exposure
- Science and technology royalties represent a strong opportunity for institutional investors.
- Large firms are keen to develop partnerships with academic institutions which will accelerate royalty growth
- Royalty flows have tripled in ten years and continue to grow around the world

Science and technology assets characteristics **Assets** Revenues from intellectual property assets Cash-flow producing assets **Status Underlying** Royalty streams (patents, software licensing) assets Purchase of licensing revenues over defined Deal period - Limited principal exposure Risk/reward - Upside potential profile - Partial inflation protection Exit No exit mechanism required - Cash flow mechanism purchase **Correlation** Low correlation to financial markets

Science & Technology assets: a strong opportunity for useful finance

- Research organisations are looking for alternative sources of funding since public authorities are more constrained by short-term requirements of developed economies
- The R&D revenues market will enable R&D centres to fund their existing and future R&D programs through royalty based financing. Such funding exists in North America
- Although this alternative asset class may seem difficult to grasp for non-specialists, its financial characteristics are attractive to long term investors
- It is a huge opportunity for useful finance with a positive impact on health, environment and bringing useful innovations to mass markets

Private and public investors convergent interests Long term investors (Pension funds, Europe insurers, institutions) Looking for new Looking for new economic models sources of return social cohesion and jobs

Long term investment partnerships